

<b>Report to:</b>	<b>STRATEGIC COMMISSIONING BOARD</b>
<b>Date:</b>	24 July 2019
<b>Councillor Ryan / Officer of Strategic Commissioning Board</b>	Executive Member for Finance / Economic Growth  Kathy Roe – Director Of Finance – Tameside & Glossop CCG and Tameside MBC
<b>Subject:</b>	<b>STRATEGIC COMMISSION AND NHS TAMESIDE AND GLOSSOP INTEGRATED CARE FOUNDATION TRUST – CONSOLIDATED 2019/20 REVENUE MONITORING STATEMENT AT 31 MAY 2019</b>
<b>Report Summary:</b>	<p>For the 2019/20 financial year the Integrated Commissioning Fund is currently forecasting net spend of £619,213k against a net budget of £613,693k, a forecast over spend of £5,520k.</p> <p>Two months into the new financial year, this first report is an early look at emerging issues. A detailed monitoring report will be prepared at month 3 but there are already some significant budgetary pressures in Children's Services, and continuing income shortfalls in Growth and Operations and Neighbourhoods. Urgent action is needed to address these pressures or identify additional savings if the financial plan for 2019/20 is to be delivered..</p>
<b>Recommendations:</b>	Members are asked to note the Month 2 forecast for the Strategic Commission 2019/20 financial plan.
<b>Financial Implications:</b> <b>(Authorised by the statutory Section 151 Officer &amp; Chief Finance Officer)</b>	<p>This report provides the month 2 consolidated financial position statement at 31 May 2019. The report at Appendix 1 provides further detail on the emerging budget pressures.</p> <p>It should be noted that the Integrated Commissioning Fund (ICF) for the Strategic Commission is bound by the terms within the Section 75 and associated Financial Framework agreements.</p>
<b>Legal Implications:</b> <b>(Authorised by the Borough Solicitor)</b>	Given the implications for each of the constituent organisations this report will be required to be presented to the decision making body of each one to ensure good governance.
<b>How do proposals align with Health &amp; Wellbeing Strategy?</b>	The Integrated Commissioning Fund supports the delivery of the Tameside and Glossop Health and Wellbeing Strategy
<b>How do proposals align with Locality Plan?</b>	The Integrated Commissioning Fund supports the delivery of the Tameside and Glossop Locality Plan
<b>How do proposals align with the Commissioning Strategy?</b>	The Integrated Commissioning Fund supports the delivery of the Tameside and Glossop Strategic Commissioning Strategy
<b>Recommendations / views of the Health and Care Advisory Group:</b>	A summary of this report is presented to the Health and Care Advisory Group for reference.
<b>Public and Patient Implications:</b>	Service reconfiguration and transformation has the patient at the forefront of any service re-design. The overarching objective of Care Together is to improve outcomes for all of our citizens whilst

creating a high quality, clinically safe and financially sustainable health and social care system. The comments and views of our public and patients are incorporated into all services provided.

**Quality Implications:**

As above.

**How do the proposals help to reduce health inequalities?**

The reconfiguration and reform of services within Health and Social Care of the Tameside and Glossop economy will be delivered within the available resource allocations. Improved outcomes for the public and patients should reduce health inequalities across the economy.

**What are the Equality and Diversity implications?**

Equality and Diversity considerations are included in the re-design and transformation of all services

**What are the safeguarding implications?**

Safeguarding considerations are included in the re-design and transformation of all services

**What are the Information Governance implications? Has a privacy impact assessment been conducted?**

There are no information governance implications within this report and therefore a privacy impact assessment has not been carried out.

**Risk Management:**

Associated details are specified within the presentation

**Access to Information :**

Background papers relating to this report can be inspected by contacting :

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## **1. BACKGROUND**

- 1.1 This report provides an overview on the financial position of the Tameside and Glossop economy to 31 May 2019. Supporting details for the whole economy are provided in the main body of the report at Appendix 1.
- 1.2 The report includes the details of the Integrated Commissioning Fund (ICF) for all Council services and the Clinical Commissioning Group.
- 1.3 It should be noted that the report also includes details of the financial position of the Tameside and Glossop Integrated Care NHS Foundation Trust. This is to ensure members have an awareness of the overall Tameside and Glossop economy position. Reference to Glossop solely relates to health service expenditure as Council services for Glossop are the responsibility of Derbyshire County Council.
- 1.4 Please note that any reference throughout this report to the Tameside and Glossop economy refers to the three partner organisations namely:
  - Tameside and Glossop Integrated Care NHS Foundation Trust (ICFT)
  - NHS Tameside and Glossop CCG (CCG)
  - Tameside Metropolitan Borough Council (TMBC)

## **2. FINANCIAL SUMMARY**

- 2.1 For the 2019/20 financial year the Integrated Commissioning Fund is currently forecasting net spend of £619,213k against a net budget of £613,693k, a forecast over spend of £5,520k.
- 2.2 Two months into the new financial year, this first report is an early look at emerging issues. A detailed monitoring report will be prepared at month 3 but there are already some significant budgetary pressures in Children's Services, and continuing income shortfalls in Growth and Operations and Neighbourhoods. Urgent action is needed to address these pressures or identify additional savings if the financial plan for 2019/20 is to be delivered.

### **Children's Services**

- 2.3 Children's services is currently forecasting an overspend of £4,258k in 2019/20. The significant aspect of the projected variance relates to placements expenditure. The number of looked after children when establishing the 2019/20 budget was 648 (December 2018). However, Members should note that the number of looked after children has since increased to 685 at 31 May 2019 – an increase of 5% during this period. The projection assumes the current cost of all existing placements for the remainder of the financial year with an assumption for a further slight increase in month 3, again for the remainder of the year.
- 2.4 The directorate is evaluating a number of initiatives to reduce the number and related costs of looked after children, the details of which will be reported in further detail at period 3 monitoring. These include:
  - targeting earlier intervention to support children and families via existing embedded service initiatives such as edge of care and family group conferencing
  - a redesign of the Family Intervention Service to deliver intensive support at the early signs of family breakdown
  - increasing the seniority level for the approval of residential placements to ensure all other care options have been considered
  - an urgent review of care provision sufficiency within the borough
  - the implementation of a completed placements commissioning strategy review
  - a review of the existing local authority residential estate for potential change of provision of one home to a short term assessment unit with a focus on either rehabilitation back to

home and/or family or to support the identification of appropriate longer term placement arrangements

- the evaluation of an in borough planned / emergency respite unit to prevent family breakdown and admission to care
- a targeted senior management lead review of discreet cohorts of Looked After Children is now underway to ensure current placement arrangements, care plans and legal status are appropriate to need.

In addition, the now stabilised directorate senior leadership team will be reviewing the number and duration of budgeted posts within the service establishment to reduce the level of projected expenditure for existing vacant positions.

### **3. RECOMMENDATIONS**

- 3.1 As stated on the front cover of the report.